

Annual Financial Statements for the year ended 31 March, 2025

General Information

Country of incorporation and domicile Kenya

Date of incorporation 20 February, 2019

Directors Prabhakar Jain

Rakesh Kumar Rao

Hussein Haiderali Ramji Jivraj Naresh Sundardas Dhanwani

Anindya Basu

Kartik Shirishbhai Patel

Registered office L.R. No. 1338/167

Khim Business Park Go Down 32, 33, 34

Athi River

P.O. Box 18092-00500

Nairobi

Principal bankers Standard Chartered Bank Kenya Limited

Chiromo Branch P.O. Box 300003-00100

Nairobi

I&M Bank Kenya Limited I&M Bank Tower, 1st Floor Kenyatta Avenue P.O. Box 30238-00100

Nairobi

Independent auditor Grant Thornton LLP

Certified Public Accountants (Kenya)

5th Floor, Avocado Towers Muthithi Road, Westlands P.O. Box 46986-00100

Nairobi

Company secretary Mutual Registrars Associates

Certified Public Secretaries (K)

P.O. Box 45669-00100

Nairobi

Company registration number PVT-9XUL3LM

Tax reference number P051764900D

Contents

	Page	
Directors' Report	3 - 4	
Statement of Directors' Responsibilities	5	
Independent Auditor's Report	6 - 7	
Statement of Profit or Loss and Other Comprehensive Income	8	
Statement of Financial Position	9	
Statement of Changes in Equity	10	
Statement of Cash Flows	11	
Material Accounting Policies	12 - 15	
Notes to the Annual Financial Statements	16 - 21	

Annual Financial Statements for the year ended 31 March, 2025

Directors' Report

The directors submit their report together with the audited annual financial statements for the year ended 31 March, 2025.

1. Principal activities

The principal activity of the company is manufucture and trading of wide range of water proofing solutions. The company operates principally in Kenya.

There have been no material changes to the nature of the company's business from the prior year.

2. Business review of financial results and activities

The annual financial statements have been prepared in accordance with IFRS for SMEs Accounting Standard as issued by the International Accounting Standards Board and the requirements of the Kenyan Companies Act, 2015. The accounting policies have been applied consistently compared to the prior year.

The company recorded a profit after tax for the year ended 31 March, 2025 of Ksh 45,879,842. This represented an increase from the profit after tax of the prior year of Ksh 17,786,348.

Company revenue increased from Ksh 595,069,343 in the prior year to Ksh 754,991,285 for the year ended 31 March, 2025.

During the year ended 31 March 2025, the Company recorded cash flows used in operating activities of Ksh (29,111,175) compared to cashflow from operating activities of Ksh 17,846,255 in the prior year.

3. Share capital

Refer to note 15 of the annual financial statements for detail of the movement in authorised and issued share capital.

4. Dividends

The board of directors does not recommend the declaration of a dividend for the year (2024: Nil).

5. Directors

The directors in office at the date of this report are as follows:

Prabhakar Jain Rakesh Kumar Rao Hussein Haiderali Ramji Jivraj Naresh Sundardas Dhanwani Anindya Basu Kartik Shirishbhai Patel

There have been no changes to the directorate for the year under review.

6. Events after the reporting period

The directors are not aware of any material event which occurred after the reporting date and up to the date of this report.

7. Statement of disclosure to the company's auditor

With respect to each person who is a director on the day that this report is approved:

- there is, so far as the person is aware, no relevant audit information of which the company's auditor are unaware;
- the person has taken all the steps that he or she ought to have taken as a director to be aware of any relevant audit
 information and to establish that the company's auditor are aware of that information.

8. Terms of appointment of the auditor

Grant Thornton LLP, Certified Public Accountants (K), express their willingness to continue in office in accordance with the company's Articles of Association and Section 719 of the Kenyan Companies Act, 2015. The directors monitor the effectiveness, objectivity and independence of the auditor. The directors also approve the annual audit engagement contract which sets out the terms of the auditor's appointment and the related fees.

Annual Financial Statements for the year ended 31 March, 2025

Directors' Report

9. Approval of annual financial statements

The annual financial statements set out on pages 8 to 21, which have been prepared on the going concern basis, were approved by the board of directors on basis, were signed on its behalf by:

Rakesh Kumar Rao

(Director)

Annual Financial Statements for the year ended 31 March, 2025

Statement of Directors' Responsibilities

The Kenyan Companies Act, 2015 requires the directors to prepare annual financial statements for each financial year that give a true and fair view of the financial position of the company as at the end of the financial year and of its profit or loss for that year. It also requires the directors to ensure that the company maintains proper accounting records that are sufficient to show and explain the transactions of the company and disclose, with reasonable accuracy, the financial position of the company. The directors are also responsible for safeguarding the assets of the company, and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors accept responsibility for the preparation and presentation of these annual financial statements in accordance with the IFRS for SMEs Accounting Standard as issued by the International Accounting Standards Board and in the manner required by the Kenyan Companies Act, 2015. They also accept responsibility for:

- designing, implementing and maintaining such internal controls as they determine necessary to enable the
 presentation of annual financial statements that are free of material misstatement, whether due to fraud or error;
- selecting suitable accounting policies and applying them consistently; and
- making accounting estimates and judgements that are reasonable in the circumstances.

Having made an assessment of the company's ability to continue as a going concern, the directors are not aware of any material uncertainties related to events or conditions that may cast doubt upon the company's ability to continue as a going concern.

The directors acknowledge that the independent audit of the annual financial statements does not relieve them of their responsibilities.

The annual financial statements set out on pages 8 to 21, which have been prepared on the going concern basis, were approved by the board of directors on $6 \, \text{May} \, 2025$ and were signed on its behalf by:

Rakesh Kumar Rao (Director)

Anindya Basu (Director)



Independent Auditor's Report

To the Shareholder of Pidilite East Africa Limited

Report on the Audit of the Annual Financial Statements

Opinion

We have audited the annual financial statements of Pidilite East Africa Limited (the company) set out on pages 8 to 21, which comprise the statement of financial position as at 31 March, 2025, statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and the notes to the annual financial statements, including a summary of significant accounting policies.

In our opinion, the annual financial statements present fairly, in all material respects, the financial position of Pidilite East Africa Limited as at 31 March, 2025, and its financial performance and cash flows for the year then ended in accordance with the IFRS for SMEs Accounting Standard as issued by the International Accounting Standards Board and the requirements of the Kenyan Companies Act, 2015.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Annual Financial Statements section of our report. We are independent of the company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and other independence requirements applicable to performing audits of Auditor's Responsibilities for the Audit of the Annual Financial Statements in Kenya. We have fulfilled our other ethical responsibilities in accordance with the IESBA Code and in accordance with other ethical requirements applicable to performing audits in Kenya. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The directors are responsible for the other information. The other information comprises the information included in the Directors' Report as required by the Kenyan Companies Act, 2015, which we obtained prior to the date of this report. The other information does not include the annual financial statements and our auditor's report thereon.

Our opinion on the annual financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the annual financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the annual financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors and Those charged with Governance for the Annual Financial Statements

The directors are responsible for the preparation and fair presentation of the annual financial statements in accordance with the IFRS for SMEs Accounting Standard as issued by the International Accounting Standards Board and the requirements of the Kenyan Companies Act, 2015, and for such internal control as the directors determine is necessary to enable the preparation of annual financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the annual financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the company's financial reporting process.



Independent Auditor's Report

Auditor's Responsibilities for the Audit of the Annual Financial Statements

Our objectives are to obtain reasonable assurance about whether the annual financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these annual financial statements.

As part of an audit in accordance with International Standards on Auditing, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the annual financial statements, whether due to fraud or
 error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient
 and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from
 fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions,
 misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
 company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the annual financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the annual financial statements, including the
 disclosures, and whether the annual financial statements represent the underlying transactions and events in a
 manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other matters prescribed by Kenyan Companies Act,2015

In our opinion the information given in the report of the directors on page 3 - 4 is consistent with the Annual Financial Statements.

The engagement partner responsible for the audit resulting in this independent auditor's report was CPA Alfred Siele, Practicing Certificate No. 1690.

Grant Thornton LLP
Certified Public Accountants

For and on behalf of Grant Thornton LLP Certified Public Accountants (Kenya) Nairobi

P/910/0325/AUD

Annual Financial Statements for the year ended 31 March, 2025

Statement of Financial Position as at 31 March, 2025

Figures in Shillings	Note(s)	2025	2024
Assets			
Non-Current Assets			
Property, plant and equipment	10	26,039,197	31,195,220
Deferred tax	11	7,961,517	4,844,586
		34,000,714	36,039,806
Current Assets			
Inventories	12	198,866,295	101,415,247
Trade and other receivables	13	195,183,436	191,490,250
Cash and bank balances	14	13,285,892	14,309,002
		407,335,623	307,214,499
Total Assets		441,336,337	343,254,305
Equity and Liabilities			
Equity			
Share capital	15	174,000,000	174,000,000
Accumulated losses		31,232,058	(14,647,784)
		205,232,058	159,352,216
Liabilities			-
Current Liabilities			
Trade and other payables	16	126,932,685	122 052 240
Tax payable	9	18,170,732	123,853,248
Bank overdraft	14	91,000,862	4,025,057 56,023,784
		236,104,279	
Total Equity and Liabilities			183,902,089
		441,336,337	343,254,305

The annual financial statements and the notes on pages 8 to 21, were approved by the board of directors on 25 May 2025 and were signed on its behalf by:

Rakesh Kumar Rao (Director)

Anindya Basu (Director)

The accounting policies on pages 12 to 15 and the notes on pages 16 to 21 form an integral part of the annual financial statements.

Annual Financial Statements for the year ended 31 March, 2025

Statement of Changes in Equity

Figures in Shillings	Share capital	Accumulated losses	Total equity
Balance at 1 April, 2023	174,000,000	(32,434,132)	141,565,868
Profit for the year Other comprehensive income	-	17,786,348	17,786,348
Total comprehensive income for the year	-	17,786,348	17,786,348
Balance at 1 April, 2024	174,000,000	(14,647,784)	159,352,216
Profit for the year Other comprehensive income	-	45,879,842	45,879,842
Total comprehensive income for the year	-	45,879,842	45,879,842
Balance at 31 March, 2025	174,000,000	31,232,058	205,232,058
Note(s)	15		

The accounting policies on pages 12 to 15 and the notes on pages 16 to 21 form an integral part of the annual financial statements.

Annual Financial Statements for the year ended 31 March, 2025

Statement of Cash Flows

Figures in Shillings	Note(s)	2025	2024
Cash flows (used in) / generated from operating activities			
Cash generated (used in) /from operations Finance costs Tax received /(paid)	18 7 9	(13,837,189) (6,341,327) (8,932,659)	25,301,094 (7,990,168) 535,329
Net cash (used in) / generated from operating activities		(29,111,175)	17,846,255
Cash flows used in investing activities			
Purchase of property, plant and equipment Sale of property, plant and equipment Net cash used in investing activities	10 10	(8,526,944) 1,637,931 (6,889,013)	(1,521,003) 1,315,001 (206,002)
Total cash and cash equivalents movement for the year Cash and cash equivalents at the beginning of the year Total cash and cash equivalents at end of the year	14 14	(36,000,188) (41,714,782) (77,714,970)	17,640,253 (59,355,035) (41,714,782)

The accounting policies on pages 12 to 15 and the notes on pages 16 to 21 form an integral part of the annual financial statements.

Annual Financial Statements for the year ended 31 March, 2025

Material Accounting Policies

1. Basis of preparation and summary of significant accounting policies

The annual financial statements have been prepared on a going concern basis in accordance with the IFRS for SMEs Accounting Standard as issued by the International Accounting Standards Board, and the Kenyan Companies Act, 2015. For Kenyan Companies Act, 2015 reporting purposes in these financial statements, the balance sheet is represented by the statement of financial position and the profit and loss account is represented by the statement of profit or loss and other comprehensive income.

The annual financial statements have been prepared on the historical cost basis, and incorporate the principal accounting policies set out below. They are presented in Kenyan Shillings and rounded off to the nearest Shilling.

These accounting policies are consistent with the previous period.

1.1 Significant judgements and sources of estimation uncertainty

Critical judgements in applying accounting policies

Management are required to make critical judgements in applying accounting policies from time to time. The judgements, apart from those involving estimations, that have the most significant effect on the amounts recognised in the annual financial statements, are outlined as follows:

Lease classification

The company is party to leasing arrangements as a lessee. The treatment of leasing transactions in the annual financial statements is mainly determined by whether the lease is considered to be an operating lease or a finance lease. In making this assessment, management considers the substance of the lease, as well as the legal form, and makes a judgement about whether substantially all of the risks and rewards of ownership are transferred.

Key sources of estimation uncertainty

Useful lives of plant and equipment

The company reviews the estimated useful lives of plant and equipment when changing circumstances indicate that they may have changed since the most recent reporting date.

Allowance for slow moving, damaged and obsolete inventory

Management assesses whether inventory is impaired by comparing its cost to its estimated selling price less costs to complete and sell. Where an impairment is necessary, inventory items are written down to selling price less costs to compete and sell. The write down is included in cost of sales, note 3.

Impairment testing

The company reviews and tests the carrying value of plant and equipment and intangible assets when events or changes in circumstances suggest that the carrying amount may not be recoverable. When such indicators exist, management determine the recoverable amount by performing value in use and fair value calculations. These calculations require the use of estimates and assumptions. When it is not possible to determine the recoverable amount for an individual asset, management assesses the recoverable amount for the cash generating unit to which the asset belongs.

Provisions

Provisions are inherently based on assumptions and estimates using the best information available.

1.2 Property, plant and equipment

Property, plant and equipment are tangible assets which the company holds for its own use and which are expected to be used for more than one period.

Property, plant and equipment is initially measured at cost.

Cost includes costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

Annual Financial Statements for the year ended 31 March, 2025

Material Accounting Policies

1.2 Property, plant and equipment (continued)

Expenditure incurred subsequently for major services, additions to or replacements of parts of property, plant and equipment are capitalised if it is probable that future economic benefits associated with the expenditure will flow to the company and the cost can be measured reliably. Day to day servicing costs are included in profit or loss in the period in which they are incurred.

Property, plant and equipment is subsequently stated at cost less accumulated depreciation and any accumulated impairment losses, except for land which is stated at cost less any accumulated impairment losses.

Depreciation of an asset commences when the asset is available for use as intended by management. Depreciation is charged to write off the asset's carrying amount over its estimated useful life to its estimated residual value, using a method that best reflects the pattern in which the asset's economic benefits are consumed by the company.

The useful lives of items of property, plant and equipment have been assessed as follows:

Item	Depreciation method	Rate per annum (%)
Plant and machinery	Straight line	12.5 and 37.5
Furniture and fixtures	Straight line	12.5
Motor vehicles	Straight line	25 and 37.5
Office equipment	Straight line	12.5
IT equipment	Straight line	30
Loose tools	Straight line	33.3
Cylinders - printing	Straight line	30

When indicators are present that the useful lives and residual values of items of property, plant and equipment have changed since the most recent annual reporting date, they are reassessed. Any changes are accounted for prospectively as a change in accounting estimate.

1.3 Financial instruments

Initial measurement

Financial instruments are initially measured at the transaction price (including transaction costs except in the initial measurement of financial assets and liabilities that are measured at fair value through profit or loss) unless the arrangement constitutes, in effect, a financing transaction in which case it is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial instruments at amortised cost

These include loans, trade receivables and trade payables. Those debt instruments which meet the criteria in section 11.8(b) of the standard, are subsequently measured at amortised cost using the effective interest method. Debt instruments which are classified as current assets or current liabilities are measured at the undiscounted amount of the cash expected to be received or paid, unless the arrangement effectively constitutes a financing transaction.

At each reporting date, the carrying amounts of assets held in this category are reviewed to determine whether there is any objective evidence of impairment. If there is objective evidence, the recoverable amount is estimated and compared with the carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in profit or loss.

1.4 Tax

Current tax assets and liabilities

Current tax for current and prior periods is, to the extent unpaid, recognised as a liability. If the amount already paid in respect of current and prior periods exceeds the amount due for those periods, the excess is recognised as an asset.

The tax liability reflects the effect of the possible outcomes of a review by the tax authorities.

Annual Financial Statements for the year ended 31 March, 2025

Material Accounting Policies

1.4 Tax (continued)

Deferred tax assets and liabilities

A deferred tax liability is recognised for all taxable temporary differences.

A deferred tax asset is recognised for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised.

Deferred tax asset is recognised for the carry forward of unused tax losses to the extent that it is probable that future taxable profit will be available against which the unused tax losses can be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Tax expenses

Tax expense is recognised in the same component of total comprehensive income or equity as the transaction or other event that resulted in the tax expense.

1.5 Leases

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership to the lessee. All other leases are operating leases.

Operating leases - lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term unless:

- another systematic basis is representative of the time pattern of the benefit from the leased asset, even if the
 payments are not on that basis, or
- the payments are structured to increase in line with expected general inflation (based on published indexes or statistics) to compensate for the lessor's expected inflationary cost increases.

Any contingent rents are expensed in the period they are incurred.

1.6 Inventories

Inventories are measured at the lower of cost and estimated selling price less costs to complete and sell, on the weighted average cost basis.

1.7 Impairment of assets

The company assesses at each reporting date whether there is any indication that plant and equipment may be impaired.

If there is any such indication, the recoverable amount of any affected asset (or group of related assets) is estimated and compared with its carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in profit or loss.

If an impairment loss subsequently reverses, the carrying amount of the asset (or group of related assets) is increased to the revised estimate of its recoverable amount, but not in excess of the amount that would have been determined had no impairment loss been recognised for the asset (or group of assets) in prior years. A reversal of impairment is recognised immediately in profit or loss.

1.8 Share capital and equity

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities.

Ordinary shares are recognised at par value and classified as 'share capital' in equity. Any amounts received from the issue of shares in excess of par value is classified as 'share premium' in equity. Dividends are recognised as a liability in the period in which they are declared.

Annual Financial Statements for the year ended 31 March, 2025

Material Accounting Policies

1.9 Employee benefits

Short-term employee benefits

The cost of short-term employee benefits, (those payable within 12 months after the service is rendered, such as leave pay and sick leave, bonuses, and non-monetary benefits such as medical care), are recognised in the period in which the service is rendered and are not discounted.

Defined contribution plans

Payments to defined contribution retirement benefit plans are charged as an expense as they fall due.

The company and its employees also contribute to the National Social Security Fund (NSSF), a national defined contribution scheme. Contributions are determined by local stature and the company's contributions are charged to the statement of profit or loss and other comprehensive income in the year they fall due.

1.10 Provisions and contingencies

Provisions are recognised when the company has an obligation at the reporting date as a result of a past event; it is probable that the company will be required to transfer economic benefits in settlement; and the amount of the obligation can be estimated reliably.

Provisions are measured at the present value of the amount expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to the passage of time is recognised as interest expense.

Provisions are not recognised for future operating losses.

1.11 Revenue

Revenue is recognised to the extent that the company has transferred the significant risks and rewards of ownership of goods to the buyer, or has rendered services under an agreement provided the amount of revenue can be measured reliably and it is probable that economic benefits associated with the transaction will flow to the company. Revenue is measured at the fair value of the consideration received or receivable, excluding sales taxes and discounts.

Interest is recognised, in profit or loss, using the effective interest rate method.

1.12 Foreign exchange

Foreign currency transactions

Exchange differences arising on monetary items are recognised in profit or loss in the period in which they arise.

All transactions in foreign currencies are initially recorded in Shillings, using the spot rate at the date of the transaction. Foreign currency monetary items at the reporting date are translated using the closing rate. All exchange differences arising on settlement or translation are recognised in profit or loss.

Notes to the Annual Financial Statements

Figures in Shillings	2025	2024
2. Revenue		
Sale of goods	754,991,285	595,069,343
3. Cost of sales		
Cost of goods sold	603 635 040	444.075.450
Opening stock	603,635,010 65,056,600	414,875,458
Closing stock	(175,687,465)	44,857,095 (65,056,600)
	493,004,145	394,675,953
Direct costs		
Staff costs (Note 6) KEBS levy	4,966,243	4,285,818
Repairs and maintenance	-	40,611
Utilities	965,250	1,039,814
Environment and safety	1,763,752 507,089	1,391,646
Inspection and calibration charges	146,000	103,691
Operating lease rent	4,696,206	111,500 4,553,895
KPA	90,619	39,145
	13,135,159	11,566,120
	506,139,304	406,242,073
4. Other income		
Profit on sale of assets	1,637,931	417,993
Recoveries	104,995	
Sale of scrap	112,418	104,858
	1,855,344	522,851
5. Operating expenses	*	
The following items are included within operating expenses:		
Staff costs (Note 6)	90,862,980	76,485,163
Depreciation and amortisation	7,133,680	6,210,926
Lease rentals on operating lease Licence and permits	2,313,056	2,242,963
Legal and professional fees	9,935,096	7,151,032
Electricity and water	3,163,998	1,228,871
Auditors remuneration	843,137	657,416
Bank charges	985,000 2,419,316	800,000 2,417,487
Software maintenance	294,500	316,500
Printing and stationery	76,030	72,182
Telephone and postage	1,335,504	1,159,654
Technical service fee	1,787,505	2,228,393
Provision for doubtful debts	10,446,553	440,695
Advertising and promotion Insurance	14,035,544	10,220,419
Motor vehicle expenses	5,534,755	3,137,821
Repairs and maintenance	4,582,994	4,304,173
Travelling	1,830,228	1,320,788
Fines and penalties	8,673,828	6,894,474
Meeting expenses	438,510	40.700
Office expenses	2,528,172	19,200 2,955,397
Delivery expenses	8,788,913	5,276,748
Loss on exchange differences (See below)	515,454	10,344,488
Impairment of asset		6,549,287
	178,524,753	152,434,077

Notes to the Annual Financial Statements

Realised exchange loss 462,182 3,723,289 6,621,199 Unrealised exchange loss 515,454 10,344,488 6. Staff costs Unrealised and wages 4,303,296 3,909,364 376,454 4,966,243 3,909,364 376,454 4,966,243 4,303,296 3,909,364 376,454 4,966,243 4,265,458 3,909,364 376,454 4,966,243 4,265,458 3,909,364 376,454 4,966,243 4,265,458 3,909,364 376,454 4,966,243 4,265,458 3,909,364 376,454 4,966,243 4,265,458 3,909,364 376,454	Figures in Shillings	2025	2024
Realised exchange loss 462,182 53,272 6,621,189 53,	Posliced evaluate differences		
Unrealised exchange loss 53,272 (6,621,198) 6. Staff costs Direct staff costs Salaries and wages 4,303,296 (3,99,384) Staff costs 4,966,243 (4,885,818) Indirect staff costs Salaries and wages 82,984,475 (70,375,817) Work permit 437,737 (377,953) Staff gratuity allowance 427,737 (377,953) Staff gratuity allowance 4,365,344 (475,394) 416,952 NITA levy 21,150 (21,100) 21,150 (21,100) NSSF company contribution 1,865,394 (496,952) 416,952 NITA levy 21,150 (21,100) 21,150 (21,100) NSSF company contribution 1,660,933 (76,866) 786,866 Staff welfare 2,906,489 (76,885) 786,866 Housing Levy contribution 27 (27) 27 Factory 36 (33) 30,862,980 (76,885) Average number of persons employed during the year was: Attraction Time costs Interest on overdraft 6,341,327 (7,990,188) 8. Taxation 4,253,646	Realised exchange unterences	400 400	
Staff costs 515,484 10,344,488 Direct staff costs Salaries and wages 4,303,296 3,909,364 Travel allowances 662,947 376,454 4,966,243 4,285,818 Indirect staff costs 82,984,475 70,375,817 Salaries and wages 82,984,475 70,375,817 Work permit 437,737 377,953 Staff gratuity allowance 437,737 377,953 Medical aid - company contributions - 283,947 283,947 Medical aid - company contributions - 1,865,394 916,952 Staff gratuity allowance 1,865,394 916,952 Medical aid - company contribution 21,150 21,100 NTA levy 21,150 21,100 NSSF company contribution 1,460,933 796,886 Staff welfare 2,906,499 3,014,944 Housing Levy contribution 27 27 Factory 3 3 Administration 27 27 Factory 6,341,327 7,990,188			
Direct staff costs Salaries and wages Salarie	9-,		
Salaries and wages		515,454	10,344,488
Salaries and wages 4,303,296 3,909,364 Travel allowances 662,947 376,454 4,966,243 4,285,818 Indirect staff costs Salaries and wages 82,984,475 70,375,817 Work permit 437,737 377,953 Staff gratuity allowance 437,737 37,953 Medicial aid - company contributions 1,865,394 916,952 NITA levy 21,150 21,100 NSSF company contribution 1,460,933 76,686 NSSF company contribution 2,906,499 3,091,494 Housing Levy contribution 27 27 Factory 9 6 Administration 27 27 Factory 9 6 3. Taxation 3,078,34 4,253,646	6. Staff costs	ē.	
Travel allowances 662,947 (4,966,243) 376,454 (4,966,243) 4,285,818 Indirect staff costs Salaries and wages 82,984,475 (70,375,817) 70,375,817 (377,953) 377,953 (377,953)	Direct staff costs		
Tave allowances 662,947 376,454 4,966,243 4,285,818 4,966,243 4,285,818 4,966,243 4,285,818 4,966,243 4,285,818 4,966,243 4,285,818 4,966,243 4,285,818 4,966,243 4,253,646 4,966,243 4,253,646 4,966,243 4,253,646 4,966,243 4,253,646 4,966,243 4,253,646 4,		4.303.296	3.909.364
Indirect staff costs	Travel allowances		
Salaries and Wages 82,984,475 70,375,817 Work permit 437,737 377,953 Staff gratuity allowance 283,947 Medical aid - company contributions 1,865,394 916,952 Recruitment expenses 1,865,394 916,952 NITA levy 21,150 21,100 NSSF company contribution 1,460,933 796,686 Staff welfare 2,906,499 3,091,494 Housing Levy contribution 1,186,792 588,814 Housing Levy contribution 1,186,792 588,814 Average number of persons employed during the year was: 27 27 Factory 9 6 Factory 9 6 Terrent taxetion 6,341,327 7,990,168 Interest on overdraft 6,341,327 7,990,168 Taxation 8 7 Major components of the tax expense 23,078,334 4,253,646 Deferred taxation 3,116,931 6,885,882		4,966,243	4,285,818
Salaries and Wages 82,984,475 70,375,817 Work permit 437,737 377,953 Staff gratuity allowance 283,947 Medical aid - company contributions 1,865,394 916,952 Recruitment expenses 1,865,394 916,952 NITA levy 21,150 21,100 NSSF company contribution 1,460,933 796,686 Staff welfare 2,906,499 3,091,494 Housing Levy contribution 1,186,792 588,814 Housing Levy contribution 1,186,792 588,814 Average number of persons employed during the year was: 27 27 Factory 9 6 Factory 9 6 Terrent taxetion 6,341,327 7,990,168 Interest on overdraft 6,341,327 7,990,168 Taxation 8 7 Major components of the tax expense 23,078,334 4,253,646 Deferred taxation 3,116,931 6,885,882	Indirect staff cents		
Work permit 437,737 377,953 Staff gratuity allowance - 283,947 377,953 Staff gratuity allowance - 283,947 324,00 Recruitment expenses 1,865,394 916,952 NITA levy 21,150 21,100 NSSF company contribution 1,460,933 796,868 Staff welfare 2,990,499 3,091,494 Housing Levy contribution 1,186,792 588,814 90,862,980 76,485,163 Average number of persons employed during the year was: Administration 27 27 Factory 9 6 33 33 7. Finance costs Interest on overdraft 6,341,327 7,990,168 8. Taxation 4,253,646 Current taxation Local normal tax - current year 23,078,334 4,253,646 Deferred taxation Local deferred tax-current year (3,116,931) 6,885,885		02.004.475	70.075.015
Staff gratuity allowance - 283,947 Medical aid - company contributions - 32,400 Recruitment expenses 1,865,394 916,952 NITA levy 21,150 21,100 NSSF company contribution 1,460,933 796,686 Staff welfare 2,906,499 3,091,494 Housing Levy contribution 1,186,792 588,814 Pose a number of persons employed during the year was: 27 27 Administration 27 27 Factory 9 6 33 33 7. Finance costs Interest on overdraft 6,341,327 7,990,168 8. Taxation Amount of the tax expense 23,078,334 4,253,646 Current taxation 23,078,334 4,253,646 Local normal tax - current year 23,078,334 4,253,646		(a)	
Medical aid - company contributions 32,400 Recruitment expenses 1,865,394 916,952 NITA levy 21,150 21,100 NSSF company contribution 1,460,933 796,686 Staff welfare 2,906,499 3,091,494 Housing Levy contribution 1,186,792 588,814 Average number of persons employed during the year was: 27 27 Administration 27 27 Factory 9 6 36 33 7. Finance costs 5 Interest on overdraft 6,341,327 7,990,168 8. Taxation 5 Major components of the tax expense 23,078,334 4,253,646 Current taxation 23,078,334 4,253,646 Deferred taxation 6,885,885 6,885,885	Staff gratuity allowance	437,737	
Recruitment expenses 1,865,394 916,952 NITA levy 21,150 21,100 NSSF company contribution 1,460,933 796,686 Staff welfare 2,906,499 3,091,494 Housing Levy contribution 1,186,792 588,814 Average number of persons employed during the year was: 27 27 Administration 27 27 Factory 9 6 36 33 7. Finance costs Interest on overdraft 6,341,327 7,990,168 8. Taxation Major components of the tax expense Current taxation Local normal tax - current year 23,078,334 4,253,646 Deferred taxation Coal deferred tax - current year (3,116,931) 6,885,882		-	
NITA levy	Recruitment expenses	1 865 304	
NSSF company contribution 1,460,933 (2,906,499) (2,906,499) (3,091,494) (3,186,792) (588,814) (2,906,499) (588,814) (2,906,499) (76,485,163) (76,48	NITA levy		
Staff welfare 2,906,499 3,091,494 Housing Levy contribution 1,186,792 588,814 90,862,980 76,485,163 Average number of persons employed during the year was: Administration 27 27 Factory 9 6 36 33 7. Finance costs Interest on overdraft 6,341,327 7,990,168 8. Taxation Major components of the tax expense Current taxation Current taxation Local normal tax - current year 23,078,334 4,253,646 Deferred taxation Coal deferred tax - current year (3,116,931) 6,885,882	NSSF company contribution		AND
1,186,792 588,814 90,862,980 76,485,163 76,485,			and the second of the second of
Average number of persons employed during the year was: Administration 27 27 Factory 9 6 36 33 7. Finance costs Interest on overdraft 6,341,327 7,990,168 8. Taxation Major components of the tax expense Current taxation Local normal tax - current year 23,078,334 4,253,646 Deferred taxation Local deferred tax - current year (3,116,931) 6,885,882	Housing Levy contribution		180
Administration Factory 27 9 6 27 6 27 6 6 36 33 33 33 7. Finance costs Interest on overdraft 6,341,327 7,990,168 8. Taxation Major components of the tax expense Current taxation Local normal tax - current year 23,078,334 4,253,646 Deferred taxation Local deferred tax - current year (3,116,931) 6,885,882 Cocal deferred tax - current year (3,116,931) 6,885,882 Cocal deferred tax - current year (3,116,931) 6,885,882		90,862,980	76,485,163
Administration Factory 27 9 6 27 6 27 6 6 36 33 33 33 7. Finance costs Interest on overdraft 6,341,327 7,990,168 8. Taxation Major components of the tax expense Current taxation Local normal tax - current year 23,078,334 4,253,646 Deferred taxation Local deferred tax - current year (3,116,931) 6,885,882 Cocal deferred tax - current year (3,116,931) 6,885,882 Cocal deferred tax - current year (3,116,931) 6,885,882	Average number of persons employed during the year was:		
Factory 9 6 36 33 7. Finance costs Interest on overdraft 6,341,327 7,990,168 8. Taxation Major components of the tax expense Current taxation Local normal tax - current year 23,078,334 4,253,646 Deferred taxation Local deferred tax - current year (3,116,931) 6,885,882			
7. Finance costs Interest on overdraft 6,341,327 7,990,168 8. Taxation Major components of the tax expense Current taxation Local normal tax - current year 23,078,334 4,253,646 Deferred taxation Local deferred tax - current year (3,116,931) 6,885,882			
7. Finance costs Interest on overdraft 6,341,327 7,990,168 8. Taxation Major components of the tax expense Current taxation Local normal tax - current year 23,078,334 4,253,646 Deferred taxation Local deferred tax - current year (3,116,931) 6,885,882	1 dotory	9	6
Interest on overdraft 6,341,327 7,990,168 8. Taxation Major components of the tax expense Current taxation Local normal tax - current year 23,078,334 4,253,646 Deferred taxation Local deferred tax - current year (3,116,931) 6,885,882		36	33
8. Taxation Major components of the tax expense Current taxation Local normal tax - current year Deferred taxation Local deferred tax - current year (3,116,931) 6,885,882	7. Finance costs		
8. Taxation Major components of the tax expense Current taxation Local normal tax - current year Deferred taxation Local deferred tax - current year (3,116,931) 6,885,882	Interest on overdraft	6 244 227	7 000 400
Major components of the tax expense Current taxation Local normal tax - current year Deferred taxation Local deferred tax - current year (3,116,931) 6,885,882		0,341,327	7,990,100
Current taxation Local normal tax - current year Deferred taxation Local deferred tax - current year (3,116,931) 6,885,882	8. Taxation		
Local normal tax - current year 23,078,334 4,253,646 Deferred taxation (3,116,931) 6,885,882	Major components of the tax expense		
Local normal tax - current year 23,078,334 4,253,646 Deferred taxation (3,116,931) 6,885,882	Current taxation		
Deferred taxation Local deferred tax - current year (3,116,931) 6,885,882	Local normal tax - current year	23.078.334	4.253.646
Local deferred tax - current year (3,116,931) 6,885,882			
(4,116,661)		/8.118.8C**	
	asisting tax - building your		
		19,961,403	11,139,528

Annual Financial Statements for the year ended 31 March, 2025

Notes to the Annual Financial Statements

Figures in Shillings	2025	2024
8. Taxation (continued)		
Reconciliation of the tax expense		
Reconciliation between accounting loss and tax expense.		
Accounting profit	65,841,245	28,925,876
Tax at the applicable tax rate of (2025: 30%) (2024: 30%)	19,752,374	8,677,763
Tax effect of adjustments on taxable income		
Expenses not deductible for tax purposes	209,029	2,461,765
	19,961,403	11,139,528
9. Tax paid		
Balance at beginning of the year	(4,025,057)	763,918
Current tax for the period recognised directly in interest income Balance at end of the year	(23,078,334) 18,170,732	(4,253,646 4,025,057
	(8,932,659)	535,329

10. Property, plant and equipment

		2025			2024	
	Cost	Accumulated depreciation	Carrying value	Cost	Accumulated depreciation	Carrying value
Plant and machinery	25,712,025	(15,158,582)	10,553,443	24,326,823	(12,023,603)	12,303,220
Furniture and fixtures	20,516,034	(11,558,662)	8,957,372	20,141,299	(8,970,793)	
Motor vehicles	9,267,783	(3,526,245)	5,741,538	6,001,530	(5,734,188)	
Office equipment	532,094	(330,719)	201,375	532,094	(264,206)	
IT equipment	1,871,351	(1,538,368)	332,983	1,595,351	(1,295,799)	
Cylinders - printing	1,069,300	(839,575)	229,725	1,069,300	(731,875)	
Tools and dies	238,987	(216,226)	22,761	215,987	(215,987)	,,
Capital work in progress		_	=	6,549,287	-	6,549,287
Total	59,207,574	(33,168,377)	26,039,197	60,431,671	(29,236,451)	31,195,220

Reconciliation of property, plant and equipment - 2025

Opening	Additions	Impairment	Depreciation	Closing
	4 005 000	provision	10.00	balance
Secretary and secretary		-	(3,134,979)	10,553,443
TO A TO BE SERVICED.	374,735	-	(2,587,869)	8,957,372
267,342	6,468,007	-	(993,811)	5,741,538
267,888	-	_	(66,513)	201,375
299,552	276,000	_	(242,569)	332,983
337,425	-	-	(107,700)	229,725
	23,000	-	(239)	22,761
6,549,287		(6,549,287)	-	-
31,195,220	8,526,944	(6,549,287)	(7,133,680)	26,039,197
	balance 12,303,220 11,170,506 267,342 267,888 299,552 337,425 - 6,549,287	balance 12,303,220 11,170,506 267,342 6,468,007 267,888 299,552 337,425 - 23,000 6,549,287 1,385,202 374,735 6,468,007 267,888 - 299,552 276,000 337,425 - 23,000	balance provision 12,303,220 1,385,202 - 11,170,506 374,735 - 267,342 6,468,007 - 267,888 299,552 276,000 - 337,425 - 23,000 - 6,549,287 - (6,549,287)	balance provision 12,303,220 1,385,202 - (3,134,979) 11,170,506 374,735 - (2,587,869) 267,342 6,468,007 - (993,811) 267,888 (66,513) 299,552 276,000 - (242,569) 337,425 (107,700) - 23,000 - (239) 6,549,287 - (6,549,287) -

Notes to the Annual Financial Statements Figures in Shillings

Figures in Shillings				2025	2024
10. Property, plant and equipment (continue	d)				
Reconciliation of property, plant and equipme	•				
	Opening	Additions	Disposals	Depreciation	Closing
District	balance		Diopodalo	Deprediation	balance
Plant and machinery Furniture and fixtures	14,998,412	479,710	-	(3,174,902)	12,303,220
Motor vehicles	13,652,768 511,812	682,293	(893,462)	(2,482,262)	11,170,506
Office equipment	334,402	-	(093,402)	(66,514)	267,342 267,888
IT equipment	664,340	=	(3,546)		299,552
Cylinders - printing Tools and dies	71,030	359,000	-	(92,605)	337,425
Capital work in progress	100 6,549,287	-	-	(100)	C E 40 207
	36,782,151	1,521,003	(897,008)	(6,210,926)	6,549,287 31,195,220
11. Deferred tax		NAME OF THE PARTY			
Deferred tax asset			-	7,961,517	4,844,586
Reconciliation of deferred tax asset					
At beginning of year				4,844,586	11,730,468
Recognised in profit or loss:					
Unused tax losses Provisions					(6,519,767)
Accelerated capital allowance				3,080,549	(220,979)
Unrealised exchange difference				20,400 15,982	1,279,507 1,715,804
Overprovision of prior year deferred tax				-	(3,140,447)
			-	3,116,931	(6,885,882)
At end of year				7,961,517	4,844,586
12. Inventories					
Raw materials				20,293,714	17,946,152
Finished goods				20,825,540	3,726,725
Trading items Packing materials			1	28,208,349	37,049,247
Goods in transit				6,359,862 23,178,830	6,334,476 36,358,647
			-	98,866,295	101,415,247
13. Trade and other receivables					,,
Trade receivables (See below) Prepayments				93,607,747	88,335,961
Deposits				4,029,402 1,477,541	2,406,314
VAT				13,091,598	1,477,541 1,180,102
Amounts due from related parties (Note 17)				72,939,618	85,678,554
Other receivables Advances				5,296,637	5,563,023
				4,740,893	6,848,755
				95,183,436	191,490,250

Notes to the Annual Financial Statements

Figures in Shillings	2025	2024
13. Trade and other receivables (continued) Trade receivables		
Gross trade receivables Provision for bad debts	110,974,221 (17,366,474)	95,255,883 (6,919,922)
	93,607,747	88,335,961
14. Cash and bank balances		
Cash and cash equivalents consist of:		
Cash on hand	250,827	310,568
Bank balances Bank overdraft	13,035,065	13,998,434
	<u>(91,000,862)</u> (77,714,970)	(56,023,784) (41,714,782)
	(,,,	(+1,714,102)
Current assets Current liabilities	13,285,892	14,309,002
	<u>(91,000,862)</u> (77,714,970)	(56,023,784) (41,714,782)
The bank overdraft from Standard Chartered Bank Kenya Limited is secured company's receivables and stocks and corporate guarantee from Pidilite Ind	d by a debenture charge of USD 1 lustries Limited, India.	,000,000 over the
15. Share capital		
Authorised		
1,000,000 Ordinary shares of Ksh 1,000 each	1,000,000,000	1,000,000,000
ssued		
174,000 Ordinary shares of Ksh 1,000 each	174,000,000	174,000,000
6. Trade and other payables		
Trade payables	46,099,098	41,111,756
Other payables Amounts due to related parties (Note 17)	24,031,313	24,991,291
amounte dus to related parties (Note 17)	56,802,274 126,932,685	57,750,201 123,853,248
Other payables include accruals and payroll liabilities.		
17. Related parties		
Related party balances and transactions		
Related party balances		
Amounts due to related parties		
Pidilite Industries Limited (India)	46,849,716	46,015,321
Crown Paints Kenya Plc ASL Limited Trading Division	2,972,112	6,909,424 15,185
Pidilite MEA Chemicals LLC Sai Office Supplies Uganda Ltd	6,980,446	4,669,277
Ramco Printing	-	106,484 32,770
Wild Elegance Africa Limited	-	1,740
	56,802,274	57,750,201

Annual Financial Statements for the year ended 31 March, 2025

Notes to the Annual Financial Statements

Figures in Shillings	2025	2024
17. Related parties (continued)		
Amounts due from related parties		
Regal Paints Uganda Limited	7,529,916	4,205,219
ASL Limited - Trading Division	25,903,086	22,640,674
Crown Paints Kenya Plc	39,304,255	57,499,162
Crown Classics Limited - Kenya	1,159	1,158
Crown Paints Rwanda Limited	200,600	672,000
Fravelshoppe Company Limited	74	74
Sai Office Supplies Limited	528	
Crown Marble & Quartz Ltd		660,267
	72,939,618	85,678,554
Compensation paid to key management Pidilite East Africa Limited is related to the above companies by virtue of common contro 18. Cash (used in) generated from operations	I and directorship.	
Profit before taxation Adjustments for:	65,841,245	28,925,870
Depreciation	7,133,680	6,210,926
Profit on sale of assets	(1,637,931)	(417,99)
Finance costs	6,341,327	7,990,16
mpairment of assets	6,549,287	.,,
Changes in working capital:		
niontonias		
	(97,451,048)	(42,249,89
nventories Frade and other receivables	(3,693,186)	(42,249,89) (34,554,14)

19. Commitments

There were no commitments for the year ended 31 March, 2025.

20. Contingencies

There were no contingencies for the year ended 31 March, 2025.

21. Comparative figures

Where necessary, comparative figures have been adjusted to conform with changes in presentation in the current year.

22. Events after the reporting period

The directors are not aware of any material event which occurred after the reporting date and up to the date of this report.

23. Categories of financial instruments

Debt instruments at amortised cost

Trade and other receivables Cash and cash equivalents	178,062,436 13,285,892 191,348,328	187,903,834 14,309,002 202,212,836
Financial liabilities at amortised cost		
Trade and other payables Bank overdraft	133,481,969 91,000,862 224,482,831	123,853,252 56,023,784 179,877,036